



**AGENDA FOR FINANCE COMMITTEE MEETING**  
**Administrative Conference Room**  
**Wednesday, July 30, 2025 – 1:00 p.m.**  
[www.kvhd.org](http://www.kvhd.org)

**Remote Participation – Microsoft Teams**  
**Meeting ID: 277 821 676 808 1 Password: tp7dK7hR**

- A. CALL TO ORDER:**
- B. CHANGES TO AGENDA:** *(pages 1-2)*  
If there are no changes, the agenda is approved as distributed.
- C. APPROVAL OF MINUTES:** *(pages 3-5)*  
If no corrections, the minutes of June 25, 2025 meeting are approved as distributed.
- D. PUBLIC COMMENT:** This portion of the meeting is reserved for persons to address the Committee on any matter not on this agenda. They may ask a question for clarification, make a referral to staff for factual information, or request staff to report back to the committee at a later meeting. Speakers are limited to three minutes. Please state your name before making your comment.
- E. FINANCIAL STATEMENTS:**
- Unaudited Financial Statement – June 2025 *(pages 6-16)*
  - Narrative Summary *(page 17)*
  - 13-Month Statistics *(pgs 18-19)*
  - Local Vendor Aging Report *(page 20)*
- F. OLD BUSINESS:** None
- G. NEW BUSINESS:**
- 1. Contract Reviews** *(page 21)*  
Sally Emery, Compliance Officer
    - a. Autoremind – RHC Messaging
    - b. Kevin J. Chamas, MD – Emergency Service
    - c. Diagnostica Stago – Stage Lease Agreement
    - d. eRad – RIS/PACS/Teleradiology
    - e. Gary Finstad, MD – Critical Access/Medical Staff
    - f. Jaime and Doris LeeHo Trust – 4308 Birch Rental
    - g. Kern River Propane – Gas for 18,000 Gallon Tank
    - h. Sarah Lopez, DO – Supervisory Agreement RHC
    - i. MSDS Online – Medical Safety Data Sheets
    - j. Peter Newell, MD – Emergency Service
    - k. Qliq Soft – Secure Messaging Subscription

- l. Time Clock Plus (TCP) – Schedule Anywhere
- m. Trane Building Services – Service for Chiller 19
- n. T-System (Corro Health) – EHR for Emergency Department
- o. Andy Werking – Health Plan Contract Consulting

2. **Capital Expenditure Request – Baxter Smart Pumps**  
Mark Gordon, Chief Nursing Officer *(pgs 22-24)*
3. **Employee Pension Contributions**  
Tim McGlew, Chief Executive Officer *(pgs 25-29)*
4. **Nurse Practitioner Agreement for ED Services – T. Rowland**  
Tim McGlew, Chief Executive Officer *(pgs 30-35)*
5. **Credit Card Machine for Thrift Store Update**  
Gene Parks, Treasurer

## H. ADJOURNMENT



**MINUTES FOR FINANCE COMMITTEE MEETING  
ADMINISTRATIVE CONFERENCE ROOM  
Wednesday, June 25, 2025 – 1:00pm**

**A. CALLED TO ORDER:** The meeting was called to order by Director Parks at 1:00p.m.

**PRESENT:** Gene Parks, Committee Chair  
Fred Clark, Committee Member  
Tim McGlew, Chief Executive Officer  
John Lovrich, Chief Financial Officer  
Mark Gordon, Chief Nursing Officer  
Cary Zuber, Chief Information Officer  
Amy Smith, Controller  
Sally Emery, Compliance Officer  
Greg Davis, Director of Population Health  
Sherry Jordan, Revenue Cycle Manager

**B. CHANGES TO AGENDA:** The agenda was approved as distributed.

**C. APPROVAL OF MINUTES:** The minutes of the May 28, 2025 meeting were approved as distributed.

**D. PUBLIC COMMENT:** No public comment.

**E. FINANCIAL STATEMENT – May 2025:**

**Unaudited Financial Statements:** Mr. Lovrich presented the financial report for May. For the month, the District had a net surplus of \$6,930, leaving a YTD surplus of \$978,701.

**Narrative Summary:**

Positive takeaways for the month:

- Long Term Care revenue was over budget
- Net patient revenue was over budget
- Retail Pharmacy revenue was over budget
- Gross days in AR are decreasing. Decreased by one day in May.

Negative takeaways for the month:

- Inpatient revenue and volumes were under budget
- Operating expenses were over budget
- Clinic revenue was under budget
- Outpatient revenue was under budget

**Local Vendor Aging Report:** The Local Vendor Aging Report was presented by Ms. Smith. As of 6/18/25, the balance was \$6,279.49, with none over 30 days.

F. **OLD BUSINESS:** None

G. **NEW BUSINESS:**

1. **Contract Review/Renewal Summary:**

Sally Emery, Compliance Officer

- a. Byron Carcelen, MD – Emergency Service
- b. Cosmetologist (J. Injaian) – SNF Beautician
- c. Craneware – 340B Module Subscription
- d. Go Staffing – RHC Contingency Recruiting
- e. Kris Hall, MD – Medical Director ED
- f. Prime Pay (SyncHR) – HR/Payroll Software
- g. CAHHS – Unemployment Insurance Program
- h. Women’s Center High Desert – Victims of Domestic Violence Asst.

The contracts were reviewed, discussed and approved by this committee and will be placed on the Board consent agenda for full Board consideration.

2. **Capital Expenditure Request – SNF Bed Upgrade (Umano):** The capital expenditure request for 10 SNF beds was prepared by Sally Markman, SNF DON. Director Clark asked where the comparative bids were. Mr. Gordon will speak with Ms. Markman to see whether we are actually under contract and bring additional bids to the full Board meeting before the request is approved. The request will be placed on the Board of Directors consent agenda in anticipation of receiving the comparative bids prior to the meeting.

3. **Capital Expenditure Request – IT Server Refresh (Insight):** The capital expenditure request for the IT server refresh was presented by Cary Zuber, CIO. Mr. Zuber did a fair bit of negotiating and was able to substantially reduce the initial quote. This request is to replace servers that will be reaching end of life and will no longer be supported. After a brief discussion, the committee approved the proposal through Insight. This request will be placed on the Board of Directors consent agenda for full Board consideration. The Auxiliary had agreed to fund this project.

4. **FY2026 Budget:** The budget for FY2026 was presented by John Lovrich, Chief Financial Officer. Mr. Lovrich briefly discussed the proposed adjustments for the upcoming year. After brief discussion, the committee approved the proposed budget as presented. The budget will be placed on the Board of Directors agenda for full Board consideration.

5. **Conference Expenses:** Director Parks requested a report on conference expenses, particularly the CPSI conference. The total cost for four attendees was approximately \$5,000. For our participation in their Client Advisory Committee, we are required to attend these conferences. As a result, the District receives a 10% discount on our monthly statement which is about \$1,400 a month. Director Parks was fine with the expense, but requested these conferences and expenses be brought to the committee in advance whenever possible.

6. **Credit Card Machine for Thrift Store:** Director Parks asked if the District could arrange for a credit card machine for the Thrift Store. Ms. Smith presented the proposal for a machine through Alta One. Ms. Smith stated she now needs to meet with the Auxiliary liaison to complete some of the paperwork to get the account set up.

**H. ADJOURNMENT:** The meeting was adjourned at 2:18p.m.

Submitted by:

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Heidi Sage, Executive Assistant

Approved By:

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Gene Parks, Treasurer



## **Unaudited Financial Statements**

**for**

**Twelve Months Ending June 30, 2025**

**Certification Statement:**

To the best of my knowledge, I certify for the hospital that the attached financial statements do not contain any untrue statement of a material fact or omit to state a material fact that would make the financial statements misleading. I further certify that the financial statements present in all material respects the financial condition and results of operation of the hospital and all related organizations reported herein.

Certified by:

Amy Smith  
Controller

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**KERN VALLEY HEALTHCARE DISTRICT  
LAKE ISABELLA, CALIFORNIA  
Twelve Months Ending June 30, 2025**

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**Patient Statistics**

**KERN VALLEY HEALTHCARE DISTRICT  
LAKE ISABELLA, CALIFORNIA  
Twelve Months Ending June 30, 2025**

	Current Month				STATISTICS	Year-To-Date			
	Actual 06/30/25	Budget 06/30/25	Positive/ (Negative) Variance	Prior Year 06/30/24		Actual 06/30/25	Budget 06/30/25	Positive/ (Negative) Variance	Prior Year 06/30/24
<b>Discharges</b>									
[1]	23	29	(6)	30	Acute	310	349	(39)	286
[2]	0	2	(2)	2	Swing Beds	20	26	(6)	29
[3]	0	0	0	0	Psychiatric/Rehab	0	0	0	0
[4]	0	0	0	0	Respite	0	0	0	0
[5]	23	31	(8)	32	Total Adult Discharges	330	375	(45)	315
[6]	0	0	0	0	Newborn	0	0	0	0
[7]	23	31	(8)	32	Total Discharges	330	375	(45)	315
<b>Patient Days:</b>									
[8]	79	95	(16)	83	Acute	1,043	1,161	(118)	1,159
[9]	0	44	(44)	66	Swing Beds	374	542	(168)	544
[10]	0	0	0	0	Psychiatric/Rehab	0	0	0	0
[11]	0	0	0	0	Respite	0	0	0	0
[12]	79	139	(60)	149	Total Adult Patient Days	1,417	1,703	(286)	1,703
[13]	0	0	0	0	Newborn	0	0	0	0
[14]	79	139	(60)	149	Total Patient Days	1,417	1,703	(286)	1,703
<b>Average Length of Stay (ALOS)</b>									
[15]	3.4	3.3	(0.1)	2.8	Acute	3.36	3.3	(0.0)	4.1
[16]	0.0	20.6	0.0	33.0	Swing Bed	18.7	20.8	2.1	18.8
[17]	0.0	0.0	0.0	0.0	Psychiatric/Rehab	0.0	0.0	0.0	0.0
[18]	3.4	4.5	1.1	4.7	Total Adult ALOS	4.3	4.5	0.2	5.4
[19]	0.0	0.0	0.0	0.0	Newborn ALOS	0.0	0.0	0.0	0.0
[1]									
<b>Average Daily Census (ADC)</b>									
[20]	2.6	3.2	(0.5)	2.8	Acute	2.9	3.2	(0.3)	3.2
[21]	0.0	1.5	(1.5)	2.2	Swing Beds	1.0	1.5	(0.5)	1.5
[22]	0.0	0.0	0.0	0.0	All Other Adult	0.0	0.0	0.0	0.0
[23]	2.6	4.6	(2.0)	5.0	Total Adult ADC	3.9	4.7	(0.8)	4.7
[24]	0.0	0.0	0.0	0.0	Newborn	0.0	0.0	0.0	0.0
[25]	1,573	1,417	156	1,399	SNF/ECF Resident Days	17,638	17,047	591	15,668
[26]	1	2	(1)	1	SNF/ECF Resident Discharges	24	30	(6)	19
[27]	0	0	0	0	CBRF/Assisted Living Days	0	0	0	0
[28]	52.4	47.2	5.2	46.6	Average Daily Census	48.3	46.7	1.6	42.9
<b>Emergency Room Statistics</b>									
[29]	22	25	(3)	21	ER Visits - Admitted	287	310	(23)	264
[30]	344	290	54	407	ER Visits - Discharged	4,149	3,531	618	3,829
[31]	312	344	(32)	294	ER - Urgent Care Visits	3,438	4,181	(743)	3,617
[32]	678	659	19	722	Total ER Visits	7,874	8,022	(148)	7,710
[33]	3.24%	3.86%		2.91%	% of ER Visits Admitted	3.64%	3.86%		3.42%
[34]	95.65%	88.71%		70.00%	ER Admissions as a % of Total	92.58%	88.76%		92.31%
<b>Outpatient Statistics:</b>									
[35]	1,055	901	154	892	Total Outpatients Visits	11,624	11,052	572	11,172
[36]	25	24	1	12	Observation Bed Days	228	297	(69)	164
[37]	976	1,219	(243)	918	Clinic Visits - Primary Care	14,308	14,956	(648)	14,175
[38]	261	260	1	206	Clinic Visits - Specialty Clinics	2,882	3,201	(319)	2,511
[39]	0	0	0	0	IP Surgeries	0	0	0	2
[40]	0	11	(11)	0	OP Surgeries	0	132	(132)	13
[41]	0	0	0	0	Outpatient Scopes	0	0	0	0
[42]	6,654	3,465	3,189	3,337	Retail Pharmacy Scripts	63,135	41,685	21,450	36,659
[43]	0	11	(11)	0	Clinic Visits-Mobile Van	29	132	(103)	134
<b>Productivity Statistics:</b>									
[44]	216.58	209.97	(6.61)	211.34	FTE's - Worked	214.26	210.42	(3.84)	206.52
[45]	242.25	239.06	(3.19)	233.43	FTE's - Paid	238.17	239.51	1.34	228.31
[46]	1.0734	1.1050	0.03	0.9117	Case Mix Index -Medicare	1.0550	1.1050	0.05	1.1050
[47]	0.9517	1.0277	0.08	0.8642	Case Mix Index - All payers	0.9968	1.0277	0.03	1.0277

# KERN VALLEY HEALTHCARE DISTRICT

## EXECUTIVE FINANCIAL SUMMARY

Twelve Months Ending June 30, 2025

BALANCE SHEET		
	6/30/2025	6/30/2024
<b>ASSETS</b>		
Current Assets	7,584,064	12,327,478
Assets Whose Use is Limited	15,669,268	11,877,504
Property, Plant and Equipment (Net)	11,735,542	10,252,129
Other Assets	624,276	624,276
<b>Total Unrestricted Assets</b>	<b>35,613,150</b>	<b>35,081,387</b>
Restricted Assets	0	0
<b>Total Assets</b>	<b>35,613,150</b>	<b>35,081,387</b>
<b>LIABILITIES AND NET ASSETS</b>		
Current Liabilities	5,508,276	5,745,237
Long-Term Debt	9,790,571	10,875,750
Other Long-Term Liabilities	2,677,318	1,820,098
<b>Total Liabilities</b>	<b>17,976,165</b>	<b>18,441,086</b>
Net Assets	17,636,985	16,640,302
<b>Total Liabilities and Net Assets</b>	<b>35,613,150</b>	<b>35,081,387</b>
STATEMENT OF REVENUE AND EXPENSES - YTD		
	ACTUAL	BUDGET
<b>Revenue:</b>		
Gross Patient Revenues	131,423,523	129,350,934
Deductions From Revenue	(90,519,595)	(93,930,440)
Net Patient Revenues	40,903,929	35,420,494
Other Operating Revenue	284,158	3,024,723
<b>Total Operating Revenues</b>	<b>41,188,086</b>	<b>38,445,217</b>
<b>Expenses:</b>		
Salaries, Benefits & Contract Labor	23,729,254	24,129,758
Purchased Services & Physician Fees	6,096,581	6,478,273
Supply Expenses	7,311,229	4,763,255
Other Operating Expenses	3,505,092	3,272,924
Bad Debt Expense	0	0
Depreciation & Interest Expense	746,712	726,131
<b>Total Expenses</b>	<b>41,388,867</b>	<b>39,370,340</b>
<b>NET OPERATING SURPLUS</b>	<b>(200,781)</b>	<b>(925,123)</b>
Non-Operating Revenue/(Expenses)	1,193,416	973,025
<b>TOTAL NET SURPLUS</b>	<b>992,636</b>	<b>47,902</b>
KEY STATISTICS AND RATIOS - YTD		
	ACTUAL	BUDGET
Total Acute Patient Days	1,043	1,161
Average Acute Length of Stay	3.4	3.3
Total Emergency Room Visits	7,874	8,022
Outpatient Visits	11,624	11,052
Total Surgeries	0	132
Total Worked FTE's	214.26	210.42
Total Paid FTE's	238.17	239.51
Productivity Index	1.0056	1.0000
EBITDA - YTD	0.64%	-1.41%
Current Ratio		
Days Expense in Accounts Payable	28.85	

**Balance Sheet - Assets**

**KERN VALLEY HEALTHCARE DISTRICT**

**LAKE ISABELLA, CALIFORNIA**

**Twelve Months Ending June 30, 2025**

**ASSETS**

	34.5%	30.2%			19.7%
[1] Net to Gross AR %					
[2] CASH -ALL SOURCES	<b>20,764,508</b>	<b>21,119,035</b>	<b>(354,527)</b>		<b>20,720,440</b>
	Current Month 6/30/2025	Prior Month 5/31/2025	Positive/ (Negative) Variance	Percentage Variance	Prior YR. AUDITED 6/30/2024
<b>Current Assets</b>					
[3] Cash and Cash Equivalents	6,160,678	8,537,978	(2,377,301)	-27.84%	9,936,199
[4] Gross Patient Accounts Receivable	25,088,793	25,315,060	(226,266)	-0.89%	35,975,239
[5] Less: Bad Debt and Allowance Reserves	(16,444,711)	(17,674,563)	1,229,852	6.96%	(28,883,748)
[6] Net Patient Accounts Receivable	8,644,083	7,640,497	1,003,586	13.14%	7,091,491
[7] Interest Receivable	0	0	0	0.00%	0
[8] Other Receivables	(4,756,524)	(4,221,301)	(535,223)	12.68%	14,574
[9] Inventories	388,816	396,520	(7,704)	-1.94%	387,086
[10] Prepaid Expenses	453,271	484,565	(31,293)	-6.46%	348,302
[11] Due From Third Party Payers	(3,306,260)	(3,306,260)	0	0.00%	(5,450,173)
[12] Due From Affiliates/Related Organizations	0	0	0	0.00%	0
[13] Other Current Assets	0	0	0	0.00%	0
[14] <b>Total Current Assets</b>	<b>7,584,064</b>	<b>9,531,998</b>	<b>(1,947,934)</b>	<b>-20.44%</b>	<b>12,327,478</b>
<b>Assets Whose Use is Limited</b>					
[15] Auxillary Cash	498,591	498,406	185	0.04%	486,057
[16] Investments -LAIF	286,699	273,938	12,761	4.66%	273,938
[17] Debt Payment Fund	566,847	465,565	101,282	21.75%	607,207
[18] UBS Funds	11,126,887	9,126,887	2,000,000	21.91%	7,448,554
[19] Cash Westamerica	52,605	52,604	1	0.00%	52,594
[20] Project Fund	3,137,639	3,127,627	10,012	0.32%	3,009,154
[21] Covid Stimulus Cash Assets	0	0	0	0.00%	0
[22] <b>Total Limited Use Assets</b>	<b>15,669,268</b>	<b>13,545,027</b>	<b>2,124,241</b>	<b>15.68%</b>	<b>11,877,504</b>
<b>Property, Plant, and Equipment</b>					
[23] Land and Land Improvements	383,800	383,800	0	0.00%	383,800
[24] Building and Building Improvements	14,947,912	14,947,912	0	0.00%	14,930,002
[25] Equipment	23,478,028	23,473,803	4,225	0.02%	23,542,659
[26] Construction In Progress	7,466,276	7,425,810	40,465	0.54%	5,315,638
[27] Capitalized Interest	0	0	0	0.00%	0
[28] Gross Property, Plant, and Equipment	46,276,015	46,231,325	44,690	0.10%	44,172,099
[29] Less: Accumulated Depreciation	(34,540,473)	(34,481,125)	(59,348)	-0.17%	(33,919,970)
[30] <b>Net Property, Plant, and Equipment</b>	<b>11,735,542</b>	<b>11,750,200</b>	<b>(14,658)</b>	<b>-0.12%</b>	<b>10,252,129</b>
<b>Other Assets</b>					
Unamortized Loan Costs	0	0	0	0.00%	0
[31] Assets Held for Future Use	0	0	0	0.00%	0
Investments in Subsidiary/Affiliated Org.	0	0	0	0.00%	0
Other	624,276	624,276	0	0.00%	624,276
[32] <b>Total Other Assets</b>	<b>624,276</b>	<b>624,276</b>	<b>0</b>	<b>0.00%</b>	<b>624,276</b>
[33] <b>TOTAL UNRESTRICTED ASSETS</b>	<b>35,613,150</b>	<b>35,451,501</b>	<b>161,649</b>	<b>0.46%</b>	<b>35,081,387</b>
<b>Restricted Assets</b>					
[34] <b>TOTAL ASSETS</b>	<b>35,613,150</b>	<b>35,451,501</b>	<b>161,649</b>	<b>0.46%</b>	<b>35,081,387</b>

## Balance Sheet - Liabilities and Net Assets

**KERN VALLEY HEALTHCARE DISTRICT**  
**LAKE ISABELLA, CALIFORNIA**  
**Twelve Months Ending June 30, 2025**

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	LIABILITIES AND FUND BALANCE				Prior Yr. AUDITED 6/30/2024
	Current Month 6/30/2025	Prior Month 5/31/2025	Positive/ (Negative) Variance	Percentage Variance	
<b>Current Liabilities</b>					
[1] Accounts Payable	1,688,097	1,556,041	(132,056)	-8.49%	1,479,091
[2] Notes and Loans Payable	0	0	0	0.00%	0
[3] Accrued Payroll	881,879	767,384	(114,495)	-14.92%	722,962
[4] Accrued Payroll Taxes	211,249	229,308	18,059	7.88%	392,197
[5] Accrued Benefits	1,342,995	1,271,135	(71,861)	-5.65%	1,188,369
[6] Accrued Pension Expense (Current Portion)	(1,089)	12,651	13,740	108.61%	36,760
[7] Other Accrued Expenses	295,335	281,689	(13,646)	-4.84%	284,701
[8] Patient Refunds Payable	828,636	905,096	76,460	8.45%	992,510
[9] Property Tax Payable	0	0	0	0.00%	0
[10] Due to Third Party Payers	(652,210)	(622,428)	29,781	-4.78%	(238,782)
[11] Advances From Third Party Payers	0	0	0	0.00%	0
[12] Current Portion of LTD (Bonds/Mortgages)	910,000	910,000	0	0.00%	886,000
[13] Current Portion of LTD (Leases)	3,384	62,226	58,842	94.56%	1,429
[14] Other Current Liabilities	0	0	0	0.00%	0
<b>Total Current Liabilities</b>	<b>5,508,276</b>	<b>5,373,101</b>	<b>(135,174)</b>	<b>-2.52%</b>	<b>5,745,237</b>
<b>Long Term Debt</b>					
[15] Bonds/Mortgages Payable	9,164,000	9,164,000	0	0.00%	10,050,000
[16] Leases/Notes Payable	1,539,955	1,598,797	58,842	3.68%	1,713,183
[17] Less: Current Portion Of Long Term Debt	913,384	972,226	58,842	6.05%	887,433
<b>Total Long Term Debt (Net of Current)</b>	<b>9,790,571</b>	<b>9,790,571</b>	<b>0</b>	<b>0.00%</b>	<b>10,875,750</b>
<b>Other Long Term Liabilities</b>					
[18] Deferred Revenue	0	0	0	0.00%	0
[19] Accrued Pension Expense (Net of Current)	148,849	119,079	(29,770)	-25.00%	111,153
[20] Long Term Settlements	2,528,469	2,545,699	17,230	0.68%	1,708,946
<b>Total Other Long Term Liabilities</b>	<b>2,677,318</b>	<b>2,664,778</b>	<b>(12,540)</b>	<b>-0.47%</b>	<b>1,820,098</b>
[21] <b>TOTAL LIABILITIES</b>	<b>17,976,165</b>	<b>17,828,451</b>	<b>(147,714)</b>	<b>-0.83%</b>	<b>18,441,086</b>
<b>Net Assets:</b>					
[22] Unrestricted Fund Balance	16,640,302	13,882,876	(2757425)	-19.86%	13,882,876
[23] Inter-Departmental Transfer (DSH)	0	0	0	0.00%	0
[24] Restricted Fund Balance	0	0	0	0.00%	0
[25] Net Revenue/(Expenses)	996,683	3,740,174	(2,743,491)	-73.35%	2,757,425
[26] <b>TOTAL NET ASSETS</b>	<b>17,636,985</b>	<b>17,623,050</b>	<b>(13,935)</b>	<b>-0.08%</b>	<b>16,640,302</b>
[27] <b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>35,613,150</b>	<b>35,451,501</b>	<b>(161,649)</b>	<b>(0)</b>	<b>35,081,387</b>

**Statement of Revenue and Expense**  
**KERN VALLEY HEALTHCARE DISTRICT**  
**LAKE ISABELLA, CALIFORNIA**  
**Twelve Months Ending June 30, 2025**

	<b>CURRENT MONTH</b>				
	<b>Actual 06/30/25</b>	<b>Budget 06/30/25</b>	<b>Positive (Negative) Variance</b>	<b>Percentage Variance</b>	<b>Prior Year 06/30/24</b>
Gross Patient Revenue					
[1] Inpatient Revenue	878,031	1,250,744	(372,713)	-29.80%	1,249,075
[2] Clinic Revenue	1,443,923	1,543,837	(99,913)	-6.47%	1,365,111
[3] Outpatient Revenue	5,822,291	5,037,580	784,712	15.58%	5,307,292
[4] Long Term Care Revenue	2,813,800	2,523,542	290,258	11.50%	2,385,633
[5] Retail Pharmacy Revenue	716,476	275,881	440,594	159.70%	257,065
[6] Total Gross Patient Revenue	<u>11,674,521</u>	<u>10,631,584</u>	<u>1,042,937</u>	<u>9.81%</u>	<u>10,564,176</u>
Deductions From Revenue	69%	73%			70%
[7] Discounts and Allowances (incl IGTs)	(7,964,781)	(7,597,673)	(367,108)	-4.83%	(7,142,408)
[8] Bad Debt Expense (Governmental Providers Only)	(95,513)	(121,808)	26,295	21.59%	(227,228)
	0	0	0	0.00%	0
[9] Charity Care	0	(829)	829	100.00%	0
[10] Total Deductions From Revenue	<u>(8,060,294)</u>	<u>(7,720,310)</u>	<u>(339,984)</u>	<u>-4.40%</u>	<u>(7,369,636)</u>
[11] Net Patient Revenue	<u>3,614,226</u>	<u>2,911,273</u>	<u>702,953</u>	<u>24.15%</u>	<u>3,194,540</u>
[12] Other Operating Rev (Incl HHS Stimulus)	12,398	274,975	(262,577)	-95.49%	14,910
[13] Total Operating Revenue	<u><b>3,626,624</b></u>	<u><b>3,186,248</b></u>	<u><b>440,376</b></u>	<u><b>13.82%</b></u>	<u><b>3,209,450</b></u>
Operating Expenses					
[14] Salaries and Wages	1,656,279	1,563,681	(92,597)	-5.92%	1,463,109
[15] Fringe Benefits	326,522	303,498	(23,024)	-7.59%	294,380
[16] Contract Labor	78,264	116,088	37,825	32.58%	61,937
[17] Professional & Physician Fees	354,404	357,685	3,280	0.92%	344,024
[18] Purchased Services	119,935	174,776	54,841	31.38%	152,080
[19] Supply Expense	785,215	391,500	(393,715)	-100.57%	420,270
[20] Utilities	61,519	76,245	14,726	19.31%	69,192
[21] Repairs and Maintenance	11,241	8,664	(2,577)	-29.75%	11,992
[22] Insurance Expense	106,726	69,670	(37,056)	-53.19%	63,059
[23] All Other Operating Expenses	93,575	88,663	(4,912)	-5.54%	98,980
[24] Bad Debt Expense (Non-Governmental Providers)	0	0	0	0.00%	0
[25] Leases and Rentals	24,052	25,766	1,714	6.65%	24,964
[26] Depreciation and Amortization	59,348	59,682	334	0.56%	62,951
[27] Interest Expense (Non-Governmental Providers)	0	0.00	0	0.00%	0
[28] Total Operating Expenses	<u>3,677,079</u>	<u>3,235,918</u>	<u>(441,161)</u>	<u>-13.63%</u>	<u>3,066,937</u>
<b>Net Operating Surplus/(Loss)</b>	<u>(50,455)</u>	<u>(49,670)</u>	<u>(785)</u>	<u>1.58%</u>	<u>142,513</u>
Non-Operating Revenue:					
[29] Contributions/Grants/PPP/ERC	11,335	0	11,335	0.00%	0
[30] Investment Income	24,384	77,476	(53,092)	-68.53%	77,287
[31] Income Derived from Property Taxes	57,491	27,591	29,901	108.37%	27,974
[32] Interest Expense (Governmental Providers Only)	(29,005)	(28,321)	683	-2.41%	(31,982)
[33] Other Non-Operating Revenue/(Expenses)	185	3,230	(3,045)	-94.28%	11,231
[34] Total Non Operating Revenue/(Expense)	<u>64,390</u>	<u>79,975</u>	<u>(15,585)</u>	<u>-19.49%</u>	<u>84,510</u>
<b>Total Net Surplus/(Loss)</b>	<u><b>13,935</b></u>	<u><b>30,305</b></u>	<u><b>(16,370)</b></u>	<u><b>-54.02%</b></u>	<u><b>227,023</b></u>
[35] Operating Margin	-1.39%	-1.56%			4.44%
[36] Total Profit Margin	0.38%	0.95%			7.07%
[37] EBITDA	-0.55%	-0.57%			5.41%
[38] Cash Flow Margin	2.82%	3.71%			10.03%

**Statement of Revenue and Expense**  
**KERN VALLEY HEALTHCARE DISTRICT**  
**LAKE ISABELLA, CALIFORNIA**  
**Twelve Months Ending June 30, 2025**

	YEAR-TO-DATE				
	Actual 06/30/25	Budget 06/30/25	Positive (Negative) Variance	Percentage Variance	Prior Year 06/30/24
Gross Patient Revenue					
[1] Inpatient Revenue	13,402,722	15,217,386	(\$1,814,664)	-11.92%	15,028,377
[2] Clinic Revenue	17,794,013	18,783,345	(989,332)	-5.27%	16,294,474
[3] Outpatient Revenue	62,756,331	61,290,551	1,465,780	2.39%	58,562,244
[4] Long Term Care Revenue	31,542,771	30,703,097	839,675	2.73%	26,932,833
[5] Retail Pharmacy Revenue	5,927,686	3,356,555	2,571,131	76.60%	2,917,124
[6] Total Gross Patient Revenue	131,423,523	129,350,934	2,072,590	1.60%	119,735,052
Deductions From Revenue	69%	73%			71%
[7] Discounts and Allowances (incl IGTs)	(88,788,724)	(92,438,357)	3,649,634	3.95%	(83,921,959)
[8] Bad Debt Expense (Governmental Providers Only)	(1,730,871)	(1,482,002)	(248,870)	-16.79%	(1,361,459)
	0	0	0	0.00%	0
[9] Charity Care	0	(10,081)	10,081	100.00%	0
[10] Total Deductions From Revenue	(90,519,595)	(93,930,440)	3,410,845	3.63%	(85,283,418)
[11] Net Patient Revenue	40,903,929	35,420,494	5,483,435	15.48%	34,451,633
[12] Other Operating Rev (Incl HHS Stimulus)	284,158	3,024,723	(2,740,565)	-90.61%	1,789,578
[13] Total Operating Revenue	41,188,086	38,445,217	2,742,869	7.13%	36,241,212
Operating Expenses					
[14] Salaries and Wages	18,789,611	19,024,790	235,179	1.24%	17,545,822
[15] Fringe Benefits	3,763,620	3,692,560	(71,060)	-1.92%	4,070,955
[16] Contract Labor	1,176,023	1,412,408	236,385	16.74%	1,144,056
[17] Professional & Physician Fees	4,358,608	4,351,828	(6,780)	-0.16%	3,990,804
[18] Purchased Services	1,737,973	2,126,445	388,472	18.27%	1,895,055
[19] Supply Expense	7,311,229	4,763,255	(2,547,974)	-53.49%	4,599,861
[20] Utilities	890,952	927,646	36,694	3.96%	863,206
[21] Repairs and Maintenance	92,526	105,407	12,881	12.22%	116,003
[22] Insurance Expense	969,944	847,656	(122,289)	-14.43%	807,285
[23] All Other Operating Expenses	1,191,680	1,078,735	(112,945)	-10.47%	996,213
[24] Bad Debt Expense (Non-Governmental Providers)	0	0	0	0.00%	0
[25] Leases and Rentals	359,990	313,480	(46,509)	-14.84%	313,333
[26] Depreciation and Amortization	746,712	726,131	(20,581)	-2.83%	724,839
[27] Interest Expense (Non-Governmental Providers)	0	0.00	0	0.00%	0
[28] Total Operating Expenses	41,388,867	39,370,340	(2,018,527)	-5.13%	37,067,433
<b>Net Operating Surplus/(Loss)</b>	<b>(200,781)</b>	<b>(925,123)</b>	<b>724,343</b>	<b>-78.30%</b>	<b>(826,222)</b>
Non-Operating Revenue:					
[29] Contributions/Grants/PPP/ERC	237,542	0	237,542	0.00%	0
[30] Investment Income	861,202	942,620	(81,418)	-8.64%	942,620
[31] Income Derived from Property Taxes	365,207	335,689	29,518	8.79%	335,689
[32] Interest Expense (Governmental Providers Only)	(283,069)	(344,577)	61,509	-17.85%	(328,108)
[33] Other Non-Operating Revenue/(Expenses)	12,534	39,293	(26,759)	-68.10%	38,961
[34] Total Non Operating Revenue/(Expense)	1,193,416	973,025	220,392	22.65%	989,162
<b>Total Net Surplus/(Loss)</b>	<b>992,636</b>	<b>47,902</b>	<b>944,734</b>	<b>1972.24%</b>	<b>162,940</b>
	<b>ACTUAL YTD</b>	<b>BUD YTD</b>	<b>ACT FYE 24</b>	<b>PROJ FYE 25</b>	<b>Prior YTD</b>
[35] Operating Margin	-0.49%	-2.41%			-2.28%
[36] Total Profit Margin	2.41%	0.12%			0.45%
[37] EBITDA	0.64%	-1.41%			-1.19%
[38] Cash Flow Margin	4.91%	2.91%			3.35%



**Statement of Revenue and Expense - 13 Month**

**KERN VALLEY HEALTHCARE DISTRICT**

**LAKE ISABELLA, CALIFORNIA**

	30	31	31	30
	Actual	Actual	Actual	Actual
	09/30/24	08/31/24	07/31/24	06/30/24
Gross Patient Revenue				
[1] Inpatient Revenue	1,036,009	1,141,085	1,052,797	1,249,075
[2] Clinic Revenue	1,435,735	1,662,901	1,535,213	1,365,111
[3] Outpatient Revenue	5,140,305	5,972,852	5,622,346	5,307,292
[4] Long Term Care Revenue	2,110,792	2,601,232	2,560,370	2,385,633
[5] Retail Pharmacy Revenue	448,086	420,392	339,070	257,065
[6] Total Gross Patient Revenue	<u>10,170,927</u>	<u>11,798,462</u>	<u>11,109,796</u>	<u>10,564,176</u>
Deductions From Revenue				
[7] Discounts and Allowances (incl IGTs)	70% (7,026,774)	72% (8,340,866)	70% (7,506,862)	70% (7,142,408)
[8] Bad Debt Expense (Governmental Providers Only)	(130,120)	(112,199)	(227,141)	(227,228)
[7B] Medi-Cal Deductions due to IGTs	0	0	0	0
[9] Charity Care	0	0	0	0
[10] Total Deductions From Revenue	<u>(7,156,895)</u>	<u>(8,453,065)</u>	<u>(7,734,003)</u>	<u>(7,369,636)</u>
[11] Net Patient Revenue	<u>3,014,032</u>	<u>3,345,397</u>	<u>3,375,793</u>	<u>3,194,540</u>
[12] Other Operating Rev (Incl HHS Stimulus)	<u>38,944</u>	<u>27,916</u>	<u>24,621</u>	<u>14,910</u>
[13] Total Operating Revenue	<u><b>3,052,977</b></u>	<u><b>3,373,313</b></u>	<u><b>3,400,414</b></u>	<u><b>3,209,450</b></u>
Operating Expenses				
[14] Salaries and Wages	1,466,275	1,511,053	1,550,270	1,463,109
[15] Fringe Benefits	307,619	317,239	256,789	294,380
[16] Contract Labor	93,817	107,531	113,177	61,937
[17] Professional & Physician Fees	361,856	348,842	352,314	344,024
[18] Purchased Services	153,417	122,262	135,516	152,080
[19] Supply Expense	501,058	619,942	525,406	420,270
[20] Utilities	72,185	106,849	80,412	69,192
[21] Repairs and Maintenance	3,278	1,970	9,818	11,992
[22] Insurance Expense	66,818	66,818	102,017	63,059
[23] All Other Operating Expenses	97,345	70,425	80,537	98,980
[24] Bad Debt Expense (Non-Governmental Providers)	0	0	0	0
[25] Leases and Rentals	30,572	24,400	24,455	24,964
[26] Depreciation and Amortization	62,487	62,437	62,498	62,951
[27] Interest Expense (Non-Governmental Providers)	0	0	0	0
[28] Total Operating Expenses	<u>3,216,728</u>	<u>3,359,768</u>	<u>3,293,208</u>	<u>3,066,937</u>
<b>Net Operating Surplus/(Loss)</b>	<u><b>(163,751)</b></u>	<u><b>13,545</b></u>	<u><b>107,206</b></u>	<u><b>142,513</b></u>
Non-Operating Revenue:				
[29] Contributions/Grants/PPP/ERC	0	13,312	0	0
[30] Investment Income	74,289	76,545	96,261	77,287
[31] Income Derived from Property Taxes	27,974	27,974	27,974	27,974
[32] Interest Expense (Governmental Providers Only)	(22,492)	(22,476)	(23,717)	(31,982)
[33] Other Non-Operating Revenue/(Expenses)	9,373	11,884	9,516	11,231
[34] Total Non Operating Revenue/(Expense)	<u>89,144</u>	<u>107,239</u>	<u>110,034</u>	<u>84,510</u>
<b>Total Net Surplus/(Loss)</b>	<u><b>(74,607)</b></u>	<u><b>120,784</b></u>	<u><b>217,240</b></u>	<u><b>227,023</b></u>
[35] Operating Margin	-5.36%	0.40%	3.15%	4.44%
[36] Total Profit Margin	-2.44%	3.58%	6.39%	7.07%
[37] EBITDA	-4.05%	1.59%	4.29%	5.41%
[38] Cash Flow Margin	0.34%	6.10%	8.92%	10.03%

## Statement of Cash Flows

### KERN VALLEY HEALTHCARE DISTRICT LAKE ISABELLA, CALIFORNIA Twelve Months Ending June 30, 2025

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	CASH FLOW	
	Current Month 6/30/2025	Current Year-To-Date 6/30/2025
CASH FLOWS FROM OPERATING ACTIVITIES:		
[1] Net Income (Loss)	13,935	992,636
[2] Adjustments to Reconcile Net Income to Net Cash		
[3] Provided by Operating Activities:		
[4] Depreciation	59,348	746,712
[5] (Increase)/Decrease in Net Patient Accounts Receivable	(1,003,586)	(1,548,796)
[6] (Increase)/Decrease in Other Receivables	535,223	4,771,098
[7] (Increase)/Decrease in Inventories	7,704	(1,730)
[8] (Increase)/Decrease in Pre-Paid Expenses	31,293	(104,970)
[9] (Increase)/Decrease in Other Current Assets	0	0
[10] Increase/(Decrease) in Accounts Payable	132,056	209,005
[11] Increase/(Decrease) in Notes and Loans Payable	0	0
[12] Increase/(Decrease) in Accrued Payroll and Benefits	154,556	94,998
[13] Increase/(Decrease) in Accrued Expenses	13,646	10,633
[14] Increase/(Decrease) in Patient Refunds Payable	(76,460)	(163,875)
[15] Increase/(Decrease) in Third Party Advances/Liabilities	(29,781)	(2,557,341)
[16] Increase/(Decrease) in Other Current Liabilities	0	0
[17] <b>Net Cash Provided by Operating Activities:</b>	<b>(162,067)</b>	<b>2,448,371</b>
CASH FLOWS FROM INVESTING ACTIVITIES:		
[18] Purchase of Property, Plant and Equipment	(44,690)	(2,230,124)
[19] (Increase)/Decrease in Limited Use Cash and Investments	(12,946)	(25,295)
[20] (Increase)/Decrease in Other Limited Use Assets	(2,111,295)	(3,766,469)
[21] (Increase)/Decrease in Other Assets	0	0
[22] <b>Net Cash Used by Investing Activities</b>	<b>(2,168,931)</b>	<b>(6,021,888)</b>
CASH FLOWS FROM FINANCING ACTIVITIES:		
[23] Increase/(Decrease) in Bond/Mortgage Debt	0	(886,000)
[24] Increase/(Decrease) in Capital Lease Debt	(58,842)	(173,228)
[25] Increase/(Decrease) in Other Long Term Liabilities	12,540	857,220
[26] <b>Net Cash Used for Financing Activities</b>	<b>(46,303)</b>	<b>(202,008)</b>
(INCREASE)/DECREASE IN RESTRICTED ASSETS	<b>0</b>	<b>0</b>
[27] <b>Net Increase/(Decrease) in Cash</b>	<b>(2,377,301)</b>	<b>(3,775,526)</b>
[28] Cash, Beginning of Period	8,537,978	9,936,203
[29] <b>Cash, End of Period</b>	<b>6,160,678</b>	<b>6,160,678</b>

**Kern Valley Healthcare District  
Financial Report**

For the month of June 2025 (12th month in FY 25)

**Profit/Loss Summary**

Net income in June was \$ 13,935, a .38% total profit margin, and \$16,370 below budget. YTD net income is \$992,636 a 2.41% total profit margin.

**Net Patient Revenue- MTD positive-YTD Positive**

**Month-**The Net patient Revenue in June was \$3,614,226 (24.15%) above budget. The volume was higher in the acute areas where patient days were up by 6 from May but under budget (60 days below budget), Gross Inpatient Revenues were below budget (\$372,713). Skilled Nursing revenues increased in June (\$19,102 above prior month) (days were up by 2, but census was up by 1.7 days (1 less day in June) ) and revenues were over budget by \$290,258. Outpatient revenues were \$784,712 above budget (15.58%) Outpatient visits were over budget by 154 and ER Visits were over budget by 19. Retail Pharmacy revenue was 159.70 % over budget for the month (prescriptions were 3,189 over budget, and 796 above prior month).

**YTD-**Net patient revenue was \$40,903,929 (15.48%) over budget, primarily due to ER, outpatient and retail pharmacy gross revenue being over budget.

**Operating Expenses- MTD Negative YTD Negative**

**Month-**Operating Expenses in June were \$441,161(13.63%) above budget (unfavorable). Labor expenses were over budget with salaries and wages and fringe benefits above budget by \$115,621 and contract labor \$37,825 below budget. Supply expense was over budget by \$393,715 primarily due to the increase in retail pharmacy drug expenses related to the increase in prescriptions filled.

**YTD-**Operating expenses were over budget YTD by \$ 2,018,527 primarily due to supply expense being over budget by \$2,547,974, primarily due to the increase in retail pharmacy drug expenses related to the increase in prescriptions filled.

**Balance Sheet/Cash Flow**

Patient cash collections in June were up from \$2,344,657 in May to \$2,613,000 in June. The Gross AR Days showed a decrease from 71 days last month to 68 days in June. Gross AR decreased by \$226,266 due primarily to a decrease in SNF AR. We are still reviewing all of the accounts to get the AR days down. Cash Balances (all sources) decreased to \$20,764,508 compared to \$21,119,035 in May.

The Accounts Payable balances increased by \$132,056 in June.

**Concluding Summary**

**Positive takeaways for the month:**

- 1) Long Term Care revenue was over budget
- 2) Net patient revenue was over budget.
- 3) Retail pharmacy revenue was over budget.
- 4) Gross days in AR are decreasing. They decreased by 3 in June.
- 5) Outpatient Revenue was over budget.

**Negative takeaways for the month:**

- 1) Inpatient revenue and volumes were under budget.
- 2) Operating expenses were over budget.
- 3) Clinic revenue was under budget.

**Prepared by John Lovrich, CFO  
July 25, 2025**

**KVHD**  
**Patient Statistics**  
**Thirteen Months Ended June 30, 2025**

STATISTICS	Actual 6/30/2024	Actual 7/31/2024	Actual 8/31/2024	Actual 9/30/2024	Actual 10/31/24	Actual 11/31/24	Actual 12/31/2024	Actual 1/31/2025	Actual 2/28/2025	Actual 3/31/2025	Actual 4/30/2025	Actual 5/31/2025	Actual 6/30/2025
<b>Discharges</b>													
[1] Acute	30	25	32	22	27	18	26	31	27	28	29	24	22
[2] Swing Beds	2	4	3	2	3	1	4	1	2	1	1	0	0
[3] Psychiatric/Rehab	0	0	0	0	0	0	0	0	0	0	0	0	0
[4] Respite	0	0	0	0	0	0	0	0	0	0	0	0	0
[5] Total Adult Discharges	32	29	35	24	30	19	30	32	29	29	30	24	22
[6] Newborn	0	0	0	0	0	0	0	0	0	0	0	0	0
[7] Total Discharges	32	29	35	24	30	19	30	32	29	29	30	24	22
<b>Patient Days:</b>													
[8] Acute	83	72	92	80	98	76	102	90	84	103	93	73	79
[9] Swing Beds	66	58	52	44	51	24	54	24	20	34	13	0	0
[10] Psychiatric/Rehab	0	0	0	0	0	0	0	0	0	0	0	0	0
[11] Respite	0	0	0	0	0	0	0	0	0	0	0	0	0
[12] Total Adult Patient Days	149	130	144	124	149	100	156	114	104	137	106	73	79
[13] Newborn	0	0	0	0	0	0	0	0	0	0	0	0	0
[14] Total Patient Days	149	130	144	124	149	100	156	114	104	137	106	73	79
<b>Average Length of Stay (ALOS)</b>													
[15] Acute	2.8	2.9	2.9	3.6	3.6	4.2	3.8	2.9	3.1	3.7	3.2	3.0	3.6
[16] Swing Bed	33.0	14.5	17.3	22.0	17.0	24.0	13.5	24.0	10.0	34.0	13.0	0.0	0.0
[17] Psychiatric/Rehab	0	0	0	0	0	0	0	0	0	0	0	0	0
[18] Total Adult ALOS	4.7	4.5	4.1	5.2	5.0	5.3	5.2	3.6	3.6	4.7	3.5	3.0	3.6
[19] Newborn ALOS	0	0	0	0	0	0	0	0	0	0	0	0	0
[1]													
<b>Average Daily Census (ADC)</b>													
[20] Acute	2.8	2.3	3	2.7	3.16	2.5	3.3	2.9	3.0	3.3	3.1	2.4	2.6
[21] Swing Beds	2.2	1.9	1.7	1.5	1.64	0.8	1.7	0.8	0.7	1.1	0.4	0.0	0.0
[22] All Other Adult	0	0	0	0	0	0	0	0	0	0	0	0	0
[23] Total Adult ADC	5.0	4.2	4.6	4.1	4.8	3.3	5.0	3.7	3.7	4.4	3.5	2.4	2.6
[24] Newborn	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Long Term Care:</b>													
[25] SNF/ECF Resident Days	1399	1421	1456	1390	1441	1425	1463	1487	1393	1531	1487	1571	1573
[26] SNF/ECF Resident Discharges	1	6	4	4	1	0	1	1	1	1	1	2	1
[27] CBRF/Assisted Living Days	0	0	0	0	0	0	0	0	0	0	0	0	0
[28] Average Daily Census	46.6	45.8	47.0	46.3	46.5	47.5	47.2	48.0	49.8	49.4	49.6	50.7	52.4
<b>Emergency Room Statistics</b>													
[29] ER Visits - Admitted	21	25	27	23	24	17	22	29	22	28	25	23	22
[30] ER Visits - Discharged	407	408	414	358	352	330	355	308	302	343	311	324	344
[31] ER - Urgent Care Visits	294	306	287	261	264	277	299	330	288	310	322	310	312
[32] Total ER Visits	722	739	728	642	640	624	676	667	612	681	658	657	678
[33] % of ER Visits Admitted	2.91%	3.38%	3.71%	3.58%	3.75%	2.72%	3.36%	4.35%	3.59%	4.11%	3.80%	3.50%	3.24%
[34] ER Admissions as a % of Total	65.63%	86.21%	77.14%	95.83%	80.00%	89.47%	70.97%	85.29%	75.86%	87.50%	86.21%	79.31%	75.86%
<b>Outpatient Statistics:</b>													
[35] Total Outpatients Visits	892	927	1054	945	1047	935	874	1001	846	868	1047	1025	1055
[36] Observation Bed Days	12	20	19	16	21	14	16	22	18	11	27	19	25
[37] Clinic Visits - Primary Care	918	1390	1244	1146	1342	1199	1145	1276	1138	1253	1054	1145	976

**KVHD**  
**Patient Statistics**  
**Thirteen Months Ended June 30, 2025**

STATISTICS	Actual 6/30/2024	Actual 7/31/2024	Actual 8/31/2024	Actual 9/30/2024	Actual 10/31/24	Actual 11/31/24	Actual 12/31/2024	Actual 1/31/2025	Actual 2/28/2025	Actual 3/31/2025	Actual 4/30/2025	Actual 5/31/2025	Actual 6/30/2025
[38] Clinic Visits - Specialty Clinics	206	265	266	199	256	222	228	223	228	248	264	222	261
[39] IP Surgeries	0	0	0	0	0	0	0	0	0	0	0	0	0
[40] OP Surgeries	0	0	0	0	0	0	0	0	0	0	0	0	0
[41] Outpatient Scopes	0	0	0	0	0	0	0	0	0	0	0	0	0
[42] Retail Pharmacy Scripts	3337	3989	4926	4710	5340	4871	5360	5620	5167	5101	5541	5858	6654
[43] Clinic Visits-Mobile Van	0	0	0	0	11	0	0	0	0	0	0	0	0
[44] FTE's - Worked	211.34	204.38	213.21	211.50	212.15	211.24	211.30	221.42	217.79	222.25	223.42	220.81	216.58
[45] FTE's - Paid	233.43	233.51	237.06	235.46	234.5	234.03	234.69	240.10	239.27	241.63	247.25	246.07	242.25
[46] Case Mix Index -Medicare	0.9117	1.1386	0.9526	0.9464	1.1602	1.0987	0.9632	0.8510	0.9070	1.0770	1.1230	1.3689	1.0734
[47] Case Mix Index - All payers	0.8642	1.1197	0.9707	0.9893	0.9767	1.0204	0.9527	0.9030	0.9520	1.0170	0.9990	1.1085	0.9517

KERN VALLEY HEALTHCARE DISTRICT  
 AP LOCAL VENDOR AGING AS OF 07/22/2025

VENDOR NAME	VEND#	CURRENT	OVER	OVER	OVER	OVER	BALANCE
			30 DAYS	60 DAYS	90 DAYS	120 DAYS	
CRANES WASTE OIL INC	53212	2,270.00	0.00	0.00	0.00	0.00	2,270.00
KERN VALLEY EXCHANGE CLUB DH	52512	85.00	0.00	0.00	0.00	0.00	85.00
KERN VALLEY EXCHANGE CLUB MG	52291	45.00	0.00	0.00	0.00	0.00	45.00
MT MESA AUTOMOTIVE	52766	1,411.48	0.00	0.00	0.00	0.00	1,411.48
MT MESA MARKET	01196	169.57	0.00	0.00	0.00	0.00	169.57
MT MESA SHELL	02343	2,003.07	0.00	0.00	0.00	0.00	2,003.07
THOMAS REFUSE SERVICE 123195	52815	267.92	0.00	0.00	0.00	0.00	267.92
THOMAS REFUSE SERVICE 123623	02118	4,134.14	0.00	0.00	0.00	0.00	4,134.14
THOMAS REFUSE SERVICE 123624	52817	344.88	0.00	0.00	0.00	0.00	344.88
THOMAS REFUSE SERVICE 125578	52816	168.68	0.00	0.00	0.00	0.00	168.68
		10,899.74	0.00	0.00	0.00	0.00	10,899.74

**KERN VALLEY  
HEALTHCARE DISTRICT**

**Jul-25**

CONTRACT	VEN #	CONTRACT TYPE	DESCRIPTION	COST	BEGIN	RENEW	FINANCE REVIEW	TERMS	DEPT	MANAGER
AUTOREMIND	53270	SOFTWARE	RHC MESSAGING	\$ 719.00	MO	10/01/24	09/30/27	07/01/25	MVHC	DAVIS
CHAMAS, KEVIN J. M.D.	52114	PHYSICIAN	EMERGENCY SERVICE	75.00 PER VISIT 70.00 STANDBY MIN 250.00	HR	10/01/23	09/30/26	07/01/25	ADMINISTRATION	MCGLEW
DIAGNOSTICA STAGO	52996	REAGENT'S	STAGO LEASE AGREEMENT	\$ 1,000.00	MO	10/24/19	10/23/26	07/01/25	LABORATORY	TALAMPAS
eRAD	05236	SERVICE	RIS/PACS/Teleradiology	\$ 2.50	PER STUDY	10/15/18	OPEN	07/01/25	RADIOLOGY	CLINE
FINSTAD, GARY M.D.	02313	PHYSICIAN	CRITICAL ACCESS/MEDICAL STAFF	100.00 AN HOUR NOT TO EXCEED 2,000.00	MO	10/01/20	10/01/26	07/01/25	ADMINISTRATION	MCGLEW
JAIME AND DORIS LEE HO TRUST		RENTAL	4308 BIRCH STREET	\$ 4,000.00	MO	11/01/24	10/31/25	07/01/25	ADMINISTRATION	MCGLEW
KERN RIVER PROPANE	53191	LP-GAS SERVICE	GAS FOR 18,000 GAL TANK	SUPPLIER PRICE +.40 PER GAL	DELIVERED	10/01/21	OPEN	07/01/25	PLANT OPERATIONS	EASTERDAY
LOPEZ, SARAH D.O.	52859	PHYSICIAN	PHYSICIAN AGREEMENT RHC	\$ 500.00	MO	10/01/22	09/30/25	07/01/25	ADMINISTRATION	MCGLEW
MSDS ONLINE	51926	SERVICE	MEDICAL SAFETY DATA SHEETS	\$ 2,205.00	ANN	10/19/23	10/18/26	07/01/25	PLANT MAINTENANCE	EASTERDAY
NEWELL, PETER M.D.	52850		ED PHYSICIAN	75.00 per pt visit / 70.00 per stand by hr. Minimum pay 220.00 per hour	MONTHLY	10/01/23	09/30/26	07/01/25	ADMINISTRATION	MCGLEW
QLIQ SOFT	52374	SERVICE	SECURE MESSAGING SUBSCRIPTION	\$ 648.00	QRTLY	10/01/24	09/30/27	07/01/25	IS	ZUBER
TIME CLOCK PLUS (TCP)	53378	SERVICE	SCHEDULE ANYWHERE	\$ 3,132.00	ANN	10/29/24	10/28/25	07/01/25	NURSING	GORDON
TRANE BUILDING SERVICES	52633	SERVICE	SERVICE FOR CHILLER 19	\$ 3,687.00	QTRLY	10/02/21	09/30/25	07/01/25	OPERATIONS	EASTERDAY
T-SYSTEM (CORRO HEALTH)	03555	SOFTWARE	EHR IN EMERGENCY DEPT	\$ 3,096.00	MO	09/01/13	OPEN	07/01/25	NURSING	GORDON
WERKING, Andy		SERVICE	HEALTH PLAN CONTRACT CONSULTING	\$ 1,400.00	PER SER MO	10/01/24	OPEN	07/01/25	ADMINISTRATION	MCGLEW



**3. Comparable Services Analysis**

*(Provide a breakdown of costs from comparable vendors Please attach quotes)*

Vendor	Recommended Vendor (Y/N)	Amount \$
Baxter	Y	3,100 x 10 = 31,000
annual license fee		<del>x 950</del>
		\$ 31,950

**4. Authorization**

Involves Facilities:  Yes\*  No Involves Nursing:  Yes\*  No Involves Technology:  Yes\*  No

\* Yes to either of the above requires Plant Operations Manager, CNO, and/or CIO approval.

**Signatures:**

<i>Legal Counsel</i>	<i>Date</i>
<i>Plant Operations Manager (if required)</i>	<i>Date</i>
<i>CIO (if required)</i>	<i>Date</i>
<i>CFO</i>	<i>Date</i>
<div style="text-align: center;"><i>Mark R Gordon</i></div> <i>CNO (If required)</i>	<i>July 16, 2025</i> <i>Date</i>
<i>CEO</i>	<i>Date</i>
<i>Department Manager</i>	<i>Date</i>

**5. Administration Use Only**

Finance Committee Approval Date: \_\_\_\_\_

Board of Directors Approval Date: \_\_\_\_\_

Notes:

## Quotation Sheet



**Baxter Healthcare Corporation**  
**One Baxter Parkway**  
**Deerfield, IL 60015**

**to:**  
**address:**  
**city/state/zip:**  
**JDE account #:**  
**attention:**  
**e-mail:**  
**date:**

**Shipping Information**  
 Kern Valley Medical Center  
 4300 Birch Street  
 Lake Isabella, CA 93240  
 34174745  
 Mark Gordon  
 markgordon@kvhd.org  
 7/16/2025

**Invoice Information**  
 0  
 0  
 0  
 0  
 Mark Gordon  
 markgordon@kvhd.org  
 7/16/2025

Product & Description	Item Code.	Quantity	Unit Price	Price Extended
<b>Spectrum LVP Pump and Battery:</b>				
Spectrum IQ Infusion Pump	(includes 1 yr. of warranty) 3570009	10	\$2,400.00	\$24,000.00
Spectrum Wireless Battery Module (A/B/G/N)	36010	10	\$700.00	\$7,000.00
<b>Subtotal Spectrum LVP Pump and Battery:</b>			<b>\$3,100.00</b>	<b>\$31,000.00</b>
<b>Spectrum License Fees:</b>				
Safety Mgmt System License (1YR) - Cloud	290816 - Cloud	10	\$95.00	\$950.00
Cloud Based Gateway Subscription Pricing	IQCE700300	10	Inc Above	Inc Above
<b>Subtotal Spectrum License Fees:</b>			<b>\$95.00</b>	<b>\$950.00</b>
<b>Quotation Total Costs</b>				<b>\$31,950.00</b>

*Spectrum Safety Mgmt System License Fee will be billed "Annually" beginning Year 2* \$950.00

*This quote is for budgetary purposes only. Pricing is subject to change after 60 days.  
 Due to supply constraints, Baxter cannot guarantee shipment timing or delivery date of equipment*

**CONFIDENTIAL** – *This Quotation and the information contained within are strictly confidential and proprietary to Baxter and solely for the use of the recipient identified above. The contents, including the pricing, may not be reproduced or distributed without Baxter's prior written consent.*

**Quote Prepared By:**  
**Richard Metz**  
*Infusion Systems Specialist*  
 Baxter Healthcare Corporation  
 916.517.3594  
 richard\_metz@baxter.com

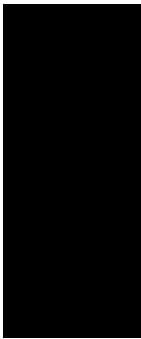
VALIC RETIREMENT PLAN  
 PAY DATE 12/28/24-06/14/25  
 TO BE PAID AUGUST 2025 - JANUARY 2026

EMPLOYEE NUMBER	TOTAL GROSS WAGES	TOTAL CONTRIBUTION	4.00%		MATCH 1.00 FOR 1.00 MAXIMUM ALLOWED	% OF CONTRIBUTION ALLOWED	15446.02
			TOTAL CONTRIBUTION PERCENT BASED ON GROSS WAGES				
	37,602.26		1,504.09		1,504.09	0.75%	115.70
	0.00	1,504.10	0.00				
	29,447.17		1,177.89		689.00	0.34%	53.00
	0.00	689.00	0.00				
	48,845.70		1,953.83		1,953.83	0.97%	150.29
	0.00	2,930.74	0.00				
	19,645.94		785.84		785.84	0.39%	60.45
	0.00	1,178.76	0.00				
	86,699.27		3,467.97		3,467.97	1.73%	266.77
	0.00	8,669.94	0.00				
	72,773.61		2,910.94		2,910.94	1.45%	223.92
	0.00	2,910.95	0.00				
	23,416.83		936.67		936.67	0.47%	72.05
	0.00	1,300.00	0.00				
	21,087.52		843.50		715.00	0.36%	55.00
	0.00	715.00	0.00				
	112,559.45		4,502.38		4,502.38	2.24%	346.34
	0.00	4,502.38	0.00				
	22,473.38		898.94		898.94	0.45%	69.15
	0.00	2,247.33	0.00				
	47,561.43		1,902.46		1,902.46	0.95%	146.34
	0.00	5,695.40	0.00				
	68,910.35		2,756.41		2,756.41	1.37%	212.03
	0.00	23,500.00	0.00				
	80,759.30		3,230.37		3,230.37	1.61%	248.49
	0.00	9,015.34	0.00				
	25,541.92		1,021.68		1,021.68	0.51%	78.59
	0.00	3,816.29	0.00				
	83,799.28		3,351.97		3,351.97	1.67%	257.84
	0.00	6,000.00	0.00				
	42,329.50		1,693.18		1,693.18	0.84%	130.24
	0.00	3,946.55	0.00				
	50,531.63		2,021.27		2,021.27	1.01%	155.48
	0.00	2,526.56	0.00				
	50,751.36		2,030.05		0.00	0.00%	0.00
	0.00	0.00	0.00				
	39,030.97		1,561.24		1,561.24	0.78%	120.10
	0.00	1,561.24	0.00				
	31,488.33		1,259.53		1,259.53	0.63%	96.89
	0.00	2,838.35	0.00				
	24,859.52		994.38		650.00	0.32%	50.00
	0.00	650.00	0.00				
	111,218.02		4,448.72		4,448.72	2.22%	342.21
	0.00	15,249.00	0.00				
	24,552.03		982.08		390.00	0.19%	30.00
	0.00	390.00	0.00				
	28,412.20		1,136.49		1,136.49	0.57%	87.42
	0.00	2,841.22	0.00				

25,156.26		1,006.25	1,006.25	0.50%	77.40
0.00	1,132.03	0.00			
21,154.32		846.17	846.17	0.42%	65.09
0.00	1,300.00	0.00			
11,405.73		456.23	0.00	0.00%	0.00
0.00	0.00	0.00			
52,418.80		2,096.75	2,096.75	1.04%	161.29
0.00	10,463.76	0.00			
70,394.69		2,815.79	2,815.79	1.40%	216.60
0.00	4,217.67	0.00			
24,098.58		963.94	963.94	0.48%	74.15
0.00	999.29	0.00			
79,650.10		3,186.00	3,186.00	1.59%	245.08
0.00	6,500.00	0.00			
23,020.16		920.81	920.81	0.46%	70.83
0.00	2,050.00	0.00			
45,221.85		1,808.87	1,808.87	0.90%	139.14
0.00	13,000.00	0.00			
45,446.82		1,817.87	1,817.87	0.91%	139.84
0.00	2,272.35	0.00			
103,761.66		4,150.47	4,150.47	2.07%	319.27
0.00	11,700.00	0.00			
60,445.77		2,417.83	2,417.83	1.20%	185.99
0.00	3,022.28	0.00			
78,653.32		3,146.13	3,146.13	1.57%	242.01
0.00	3,927.68	0.00			
25,270.85		1,010.83	325.00	0.16%	25.00
0.00	325.00	0.00			
103,866.25		4,154.65	4,154.65	2.07%	319.59
0.00	7,800.00	0.00			
34,086.32		1,363.45	1,363.45	0.68%	104.88
0.00	2,600.00	0.00			
29,197.54		1,167.90	650.00	0.32%	50.00
0.00	650.00	0.00			
21,588.91		863.56	650.00	0.32%	50.00
0.00	650.00	0.00			
65,967.27		2,638.69	2,638.69	1.31%	202.98
0.00	3,250.00	0.00			
25,205.78		1,008.23	780.00	0.39%	60.00
0.00	780.00	0.00			
24,502.02		980.08	980.08	0.49%	75.39
0.00	1,068.21	0.00			
26,870.55		1,074.82	1,074.82	0.54%	82.68
0.00	3,500.00	0.00			
51,601.76		2,064.07	1,300.00	0.65%	100.00
0.00	1,300.00	0.00			
14,429.01		577.16	390.00	0.19%	30.00
0.00	390.00	0.00			
27,559.56		1,102.38	1,102.38	0.55%	84.80
0.00	1,950.00	0.00			
44,553.87		1,782.15	1,782.15	0.89%	137.09
0.00	2,673.23	0.00			
31,617.98		1,264.72	1,264.72	0.63%	97.29
0.00	1,897.09	0.00			
47,152.16		1,886.09	1,886.09	0.94%	145.08
0.00	9,430.41	0.00			
72,799.23		2,911.97	2,911.97	1.45%	224.00
0.00	3,640.02	0.00			
16,277.20		651.09	0.00	0.00%	0.00

0.00	0.00	0.00			
44,927.71		1,797.11	1,797.10	0.89%	138.24
0.00	1,797.10	0.00			
43,270.69		1,730.83	1,730.83	0.86%	133.14
0.00	6,350.54	0.00			
94,506.65		3,780.27	3,780.27	1.88%	290.79
0.00	11,653.50	0.00			
32,294.64		1,291.79	1,291.79	0.64%	99.37
0.00	3,229.48	0.00			
96,002.31		3,840.09	3,840.09	1.91%	295.39
0.00	11,730.69	0.00			
24,454.26		978.17	650.00	0.32%	50.00
0.00	650.00	0.00			
23,977.83		959.11	955.09	0.48%	73.47
0.00	955.09	0.00			
66,735.58		2,669.42	2,669.42	1.33%	205.34
0.00	3,250.00	0.00			
23,840.10		953.60	953.60	0.47%	73.35
0.00	1,668.81	0.00			
107,218.77		4,288.75	4,288.75	2.14%	329.90
0.00	6,000.00	0.00			
16,790.11		671.60	200.00	0.10%	15.38
0.00	200.00	0.00			
79,858.42		3,194.34	3,194.34	1.59%	245.72
0.00	13,575.98	0.00			
54,266.81		2,170.67	2,170.67	1.08%	166.97
0.00	5,200.00	0.00			
30,581.98		1,223.28	1,223.28	0.61%	94.10
0.00	1,767.94	0.00			
42,303.89		1,692.16	1,692.14	0.84%	130.16
0.00	1,692.14	0.00			
123,862.64		4,954.51	4,954.51	2.47%	381.12
0.00	11,000.00	0.00			
27,807.59		1,112.30	1,112.30	0.55%	85.56
0.00	1,390.39	0.00			
29,243.60		1,169.74	1,169.74	0.58%	89.98
0.00	2,924.37	0.00			
162,737.95		6,509.52	6,509.52	3.24%	500.73
0.00	16,521.05	0.00			
13,533.85		541.35	541.33	0.27%	41.64
0.00	541.33	0.00			
79.05		3.16	3.16	0.00%	0.24
0.00	50.00	0.00			
17,023.69		680.95	680.95	0.34%	52.38
0.00	1,702.37	0.00			
19,358.55		774.34	770.34	0.38%	59.26
0.00	770.34	0.00			
26,397.40		1,055.90	1,055.90	0.53%	81.22
0.00	1,577.85	0.00			
24,768.00		990.72	590.00	0.29%	45.38
0.00	590.00	0.00			
61,057.86		2,442.31	2,442.31	1.22%	187.87
0.00	3,052.87	0.00			
21,442.59		857.70	857.70	0.43%	65.98
0.00	1,072.15	0.00			
22,477.96		899.12	899.12	0.45%	69.16
0.00	1,123.90	0.00			
50,257.02		2,010.28	2,010.28	1.00%	154.64
0.00	9,100.00	0.00			

42,150.29		1,686.01	1,686.01	0.84%	129.69
0.00	2,529.04	0.00			
26,734.47		1,069.38	1,069.38	0.53%	82.26
0.00	1,069.38	0.00			
34,492.58		1,379.70	1,379.70	0.69%	106.13
0.00	3,900.00	0.00			
30,880.58		1,235.22	1,235.22	0.62%	95.02
0.00	1,300.00	0.00			
23,772.34		950.89	950.89	0.47%	73.15
0.00	1,420.33	0.00			
106,149.11		4,245.96	4,245.96	2.11%	326.61
0.00	9,797.00	0.00			
50,916.39		2,036.66	2,036.66	1.01%	156.67
0.00	6,500.00	0.00			
25,133.58		1,005.34	1,005.34	0.50%	77.33
0.00	1,256.69	0.00			
36,261.50		1,450.46	1,450.46	0.72%	111.57
0.00	1,450.47	0.00			
55,092.80		2,203.71	1,300.00	0.65%	100.00
0.00	1,300.00	0.00			
8,018.16		320.73	0.00	0.00%	0.00
0.00	0.00	0.00			
57,278.25		2,291.13	2,291.13	1.14%	176.24
0.00	5,850.00	0.00			
25,075.01		1,003.00	1,003.00	0.50%	77.15
0.00	1,300.00	0.00			
30,270.86		1,210.83	1,210.83	0.60%	93.14
0.00	1,300.00	0.00			
61,572.88		2,462.92	0.00	0.00%	0.00
0.00	0.00	0.00			
36,108.11		1,444.32	325.00	0.16%	25.00
0.00	325.00	0.00			
29,770.47		1,190.82	1,190.82	0.59%	91.60
0.00	2,600.00	0.00			
38,933.29		1,557.33	1,557.33	0.78%	119.79
0.00	1,557.34	0.00			
116,644.03		4,665.76	4,665.76	2.32%	358.90
0.00	23,500.00	0.00			
41,182.31		1,647.29	1,647.29	0.82%	126.71
0.00	1,950.00	0.00			
34,052.83		1,362.11	1,300.00	0.65%	100.00
0.00	1,300.00	0.00			
55,436.32		2,217.45	1,300.00	0.65%	100.00
0.00	1,300.00	0.00			
24,899.36		995.97	698.02	0.35%	53.69
0.00	698.02	0.00			
41,377.99		1,655.12	1,655.12	0.82%	127.32
0.00	1,655.12	0.00			
28,273.25		1,130.93	1,130.93	0.56%	86.99
0.00	1,696.39	0.00			
20,399.84		815.99	260.00	0.13%	20.00
0.00	260.00	0.00			
66,815.07		2,672.60	2,672.60	1.33%	205.58
0.00	6,500.00	0.00			
69,382.01		2,775.28	2,775.28	1.38%	213.48
0.00	6,933.19	0.00			
17,908.13		716.33	716.31	0.36%	55.10
0.00	716.31	0.00			
70,480.47		2,819.22	2,819.22	1.40%	216.86



0.00	3,524.01	0.00			
16,978.97		679.16	509.34	0.25%	39.18
0.00	509.34	0.00			
38,232.00		1,529.28	1,529.28	0.76%	117.64
0.00	2,600.00	0.00			
47,865.15		1,914.61	1,675.28	0.83%	128.87
0.00	1,675.28	0.00			
57,092.74		2,283.71	2,283.71	1.14%	175.67
0.00	2,797.60	0.00			
74,224.99		2,969.00	2,969.00	1.48%	228.38
0.00	4,110.18	0.00			
<b>5,408,604.92</b>	<b>433,485.75</b>	<b>216,344.20</b>	<b>200,798.30</b>	100.00%	<b>15446.02</b>
5,842,090.67	8.01%		3.71%		
			15,446.02	PER PAY PERIOD AMOUNT	

## **NURSE PRACTITIONER AGREEMENT FOR EMERGENCY DEPARTMENT SERVICES**

This Agreement is entered into as of August 15, 2025, by Kern Valley Healthcare District, a California health care district organized under Health & Safety Code section 32000, *et seq.* (“District”), and Todd Rowland, a nurse practitioner certified pursuant to the California Business and Professions Code.

### **RECITALS**

1. District owns and operates Kern Valley Hospital (“Hospital”) located in Mountain Mesa, California, a Critical Access Hospital, and desires to retain Rowland to provide emergency medicine services in Hospital’s Emergency Department (“ED”).

2. Rowland is a nurse practitioner duly certified in California with a background and experience in providing emergency department services, and desires to be retained by District.

NOW, THEREFORE, the parties agree as follows:

### **AGREEMENT**

#### **1. Scope of Services**

Rowland shall provide advanced practice nursing services in the Hospital’s Emergency Department consistent with Business & Professions Code section 2837.100, *et seq.* (the “Act”), including advanced assessment, ordering and interpretation of diagnostic tests, prescribing pharmacological and non-pharmacological therapies, certifying disability, and delegating tasks to medical assistants, as permitted by law. Rowland shall exercise independent clinical judgment and adhere to the standards of care consistent with their certification and experience.

#### **2. Compensation**

District shall compensate Rowland at the rate of \$200 per hour. Payment shall be made on the 15<sup>th</sup> day of the next month following that month in which the services are rendered.

#### **3. Scheduling**

Rowland will provide emergency Rowland coverage in the ED as scheduled by HOSPITAL and MEDICAL DIRECTOR. However, ROWLAND will cover four twelve-hour shifts per month.

#### **4. Term and Termination**

4.1 Term. This Agreement shall be effective as of August 15, 2025, and shall terminate on August 14, 2026 . Upon mutual agreement, not later than 90 days prior to expiration of the current term, the District and Rowland may extend this Agreement for two additional one-year terms.

4.2 Termination without cause Either party may, without cause, terminate this Agreement with 60-days written notice to the other party. This agreement may be terminated at any time by the mutual consent of both parties.

4.3 Termination for cause. Either party may terminate this Agreement for cause if the other party is in material breach of this Agreement and the default is not cured within seven days of receipt of written notice specifying the material breach.

4.4 Change in Law. In the event that any federal, state or local law or regulation, or any final, non-appealable interpretation of law or regulations by a court of law or governmental agency, makes or will make substantial performance of this Agreement illegal or renders any provision hereof illegal or unenforceable, the parties shall meet and negotiate and use best efforts to modify the Agreement to resolve the concern. If the parties are unable to resolve the issue within ten (10) days after it arose, either party may elect to terminate this Agreement on ten (10) days prior written notice.

4.5 Rights on Expiration or Termination. Custody of all District records, including patient medical records, equipment, and supplies shall be turned over to District upon termination for any reason. Duplicate copies of records may be retained by ROWLAND, at its own expense.

## **5. Independent Contractor Status**

Rowland is an independent contractor and not an employee of Hospital. Rowland shall be responsible for all required taxes and benefits. This Agreement does not create an employment, partnership, or joint venture relationship between the parties.

## **6. Rowland's Representations and Warranties**

Rowland represents and warrants at the time of signing this Agreement, and at all times during the term of this Agreement, that:

6.1 Rowland is duly certified and in good standing under the laws of the State of California, to engage as a nurse practitioner in the Hospital's emergency department, and that said certification has not been suspended, revoked, or restricted in any manner.

6.2 Rowland is qualified for and has applied for or will apply for within a reasonable time after the signing of this Agreement, and has obtained, or will obtain within a reasonable time after the signing of this Agreement, membership (including appropriate clinical privileges) in good standing with the Medical Staff of District.

6.3 Rowland has disclosed and will at all times during the term of this Agreement promptly disclose to the District: (a) the existence and basis of any legal, regulatory, professional or other proceeding against Rowland instituted by any person, organization, governmental agency, health care facility, peer review organization, or professional society which involves any allegation of substandard care or professional misconduct raised against Rowland and (b) any allegation of substandard care or professional misconduct raised against Rowland by any person, organization, governmental agency, health care facility, peer review organization, or professional society;

6.4 Rowland shall at all times render the Services in a competent, professional, and ethical manner, in accordance with prevailing standards of care, and all applicable statutes, regulations, rules, orders, and directives of any and all applicable governmental and regulatory bodies having competent jurisdiction.

6.5 In connection with the provision of the Services, Rowland shall use the equipment, instruments, electronic medical record documentation system and supplies of the District for the purposes for which they are intended and, in a manner, consistent with sound medical practice and District policies and procedures.

6.6 Rowland shall complete and maintain, in a timely manner, adequate, legible and proper medical records, claims and correspondence with respect to the Services.

6.7 Rowland shall participate in Medicare, Medi-Cal and other federal and state reimbursement programs, commercial insurance reimbursement programs, health maintenance organization, preferred provider organizations, self-insured employer reimbursement programs and any other health benefit program with which the District may contract for the provision of professional medical services.

6.8 Rowland shall abide by the Medical Staff Bylaws, rules, regulations, and policies.

6.9 Rowland shall participate in continuing medical education and training programs required to maintain skills comparable with the standards of care in emergency medicine in the District's service area.

6.10 Rowland shall satisfy all qualifications of insurability for professional liability policy or policies required, maintained, or reimbursed by the District.

6.11 Rowland shall deliver to the District promptly upon request copies of all certificates and other evidence of Rowland's compliance with the foregoing as reasonably requested by the District.

## **7. Licensure and Certification**

Rowland shall maintain an active California NP certification, a valid furnishing number under Business & Professions Code section 2836.3, and, if applicable, DEA registration. Rowland must meet all requirements under Business & Professions Code section 2837.103 and 2837.104, including completion of transition to practice (minimum 4,600 hours or 3 full-time years), and must provide proof thereof.

## **8. Practice Standards and Collaboration**

Rowland shall practice within the scope of his clinical and professional education and refer patients to a physician or specialist when cases exceed his scope or expertise per Business & Professions Code section 2837.104(c). Rowland must inform all new patients that he is not a physician, post public disclosures regarding Board of Registered Nursing oversight, and comply with mandatory patient notification and signage requirements per Business & Professions Code section 2837.103(d)-(f).

## **9. Insurance and Indemnification**

9.1. Coverage. District carries Professional and Liability Insurance through BETA Risk Management Authority ("BETA") for a minimum of \$1,000,000 per occurrence, \$3,000,000

aggregate, for the Services rendered under this Agreement. It is understood and agreed that BETA provides Continuous Coverage for departed providers.

9.2. Indemnification. Each party (“Indemnitor”) agrees to defend, indemnify and hold the other party (“Indemnitee”) and its representatives, agents, successors and assigns harmless from any and all damages, claims, judgments, losses, costs and expenses, including attorney’s fees, which may hereinafter at any time be incurred, suffered, sustained by or imposed upon Indemnitee or its representatives, agents, successors or assigns, which may be due or required to be paid or performed by reason of, arising out of, by virtue of, or incident to the performance or the rendering of any of the obligations of Indemnitor hereunder, including but not limited to, any such damages, claims, judgments, losses, costs or expenses attributable to bodily injury, sickness, disease or death or injury or to destruction of tangible property which is caused in whole or in part by the negligent act or omission of Indemnitor, or anyone directly employed by or acting on behalf of Indemnitor but not as a result of the negligence of Indemnitee, its representatives, servants or agents.

### **10. Nondiscrimination**

Services are to be available to all patients, in accordance with District’s nondiscrimination policies, and in accordance with any established policies relating to free or charity care. Rowland shall not refuse to provide services to any patient at the Hospital, regardless of ability to pay.

### **11. Confidentiality**

Rowland shall maintain strict confidentiality regarding all patient and proprietary Hospital information both during and after the term of this Agreement.

### **12. General Provisions**

12.1. Other Agreements. No other agreements between the parties exist at this time.

12.2. Assignment. Neither party may assign, delegate or transfer any rights, obligations, or duties hereunder without the express written approval of the other party, which approval shall not be unreasonably withheld.

12.3. Notice. All notices required by this Agreement shall be in writing, and shall be deemed effective when personally delivered; when mailed by certified or registered mail, return receipt requested; or when deposited with a comparably reliable postage delivery service (such as Federal Express); addressed to the other party as follows:

IF TO ROWLAND:

[REDACTED]

If TO DISTRICT:

Kern Valley Healthcare District  
Attn: Chief Executive Officer  
P.O. Box 1628  
Lake Isabella, CA 93240

12.4. Records. Until the expiration of four (4) years after the furnishing of any service pursuant to this Agreement, Rowland shall make available upon written request, to the Secretary of the United States Department of Health and Human Services, or upon written request to the United States Comptroller, or any of their duly authorized representatives, under 42 C.F.R. & 420.300 et seq., or the California Department of Health Services, this Agreement, and such books, documents and records of the Rowland that are necessary to certify the nature and extent of the reasonable costs of services.

12.5. No Third-Party Beneficiaries. Nothing contained in this Agreement is intended, nor shall it be construed, to create rights running to the benefit of third parties.

12.6. Attorney's Fees. In the event of a legal action or proceeding between the parties arising from this Agreement, the prevailing party shall be entitled to receive reasonable attorney's fees, costs, and other expenses, including those incurred on appeal and in the enforcement of a judgment, in addition to whatever other relief may be awarded.

12.7 Force Majeure. Neither party shall be liable or deemed in default of this Agreement for any delay or failure to perform caused by acts of God, war, disasters, strikes, or any cause reasonably beyond the control of the non-performing party.

12.8 Severability. In the event any portion of this Agreement is declared invalid or void by a court or arbitrator, such portion shall be severed from this Agreement, and the remaining provisions shall remain in effect, unless the effect of such severance would be to substantially alter the agreement or obligations of the parties, or would place either party in violation of its articles of in District or its bylaws, in which case the Agreement may be immediately terminated.

12.9 Governing Law. This Agreement shall be governed by and construed in accordance with the laws of the State of California, without regard to its conflict of laws principles, and is made and to be performed in the County of Kern, California.

12.10 No Referrals. Nothing in this Agreement is intended to obligate, and shall not obligate, any party to this Agreement to refer patients to any other party.

12.11 Waiver. Any failure of a party to insist upon strict compliance with any term, undertaking or condition of this Agreement shall not be deemed to be a waiver of such term, undertaking or condition. To be effective, a waiver must be in writing, signed and dated by the parties.

12.12 Entire Agreement; Modification. This Agreement contains the entire agreement of the parties relating to this subject matter. The Agreement may only be modified in writing, signed by both parties, effective on the date set forth therein.

12.13 Execution. By their signatures below, each of the following represent that they have authority to execute this Agreement and to bind the party on whose behalf their execution is made.

IN WITNESS WHEREOF, the parties have executed this Agreement as of the date first above written.

**Kern Valley Healthcare District**

**Todd Rowland, NP**

By \_\_\_\_\_  
Timothy McGlew, CEO

\_\_\_\_\_